



Intelligence Agency  
Office of the Deputy Director for Science & Technology

30 August 1988

NOTE FOR: ADDA  
ADDI  
ADDO  
GC  
**D/OCA**  
D/PAO

FROM:

[Redacted]

D/M&P/DS&T

25X1

Gentlemen:

Attached for your review are the transition  
paper topics which were suggested by various  
components of the DS&T.

[Redacted]

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| <u>Topic</u>  | <u>Players</u>   |
|---|------------------|
| Boren's Billions: Is it too late to turn off ONIR?  | ICStaff          |
| Congressional Demands on CIA: Is the tail wagging the dog?  | CIA/Hill         |
| The Intelligence Community: Should it be restructured?  | Several          |
| Imagery Management: Should it be centralized?   | DCI/DoD/HPSCI    |
| Telemetry Processing: Who's in charge?  | NSA/CIA          |
| SEO: Are we serious about their role?   | CIA/State        |
| Counternarcotics: What should CIA be doing?   | CIA/DEA/etc.     |
| AIDS Modeling: Should CIA be leading this?  | CIA/CDC/UN/State |
| End-to-end System Planning: What is it? Why do we need it?  | CIA/ICStaff      |
| Agency Space Requirements: What will we need 1990-1999?   | CIA/Congress     |
| Streamlining Personnel Management in CIA (benefits, awards<br>EEO, dual track, position classification, etc.) | CIA/Hill/NAPA    |

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Suggestions from the Offices  
for Transition Topics

FBIS

Issue: RISING COSTS OF DOING BUSINESS OVERSEAS. [REDACTED]

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Issue: LANGUAGE CAPABILITY. This problem is twofold: There is a need to strengthen our existing foreign language base, such as through a program like the Forest Service initiative; and there is also a pressing need to identify and cultivate new language talent through colleges, etc. Deficiencies in foreign language capabilities should be regarded a government-wide problem.

Issue: SUPPORT FOR TREATY VERIFICATION. (They were somewhat vague on this issue, but did mention the issue of responsibility for incurring costs associated with such support)

NPIC

Issue: IMAGERY MANAGEMENT. [REDACTED] did not elaborate, but then you know the issue very well)

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OTS

Issue: COUNTERNARCOTICS. (Again, no elaboration, but we all know the problem).

OSP

Issue: RESOURCES FOR NATIONAL PROGRAMS. If there is a change in Administrations, there is a likelihood that defense will be cut. How will this impact on national program funding.

Issue: PERSONNEL LEVELS. Again, if Administrations change, is there a likelihood of a freeze in hiring? What will be the impact?

Issue: COVERT ACTION: Will a change in Administrations affect the Agency's covert action policy?

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PRS Input for the Transition

- ° Relationship between NSA and CIA from the CIA perspective  
(or the broader issue of relationships within the Intelligence Community)  
(failure to share information in general and program data specifically)
- ° There is no mechanism to do cross Agency program comparisons within the Intelligence Community.
- ° ICS needs to come to grips with funding big ticket items (especially those affecting multiple agencies) ✓
- ° Personnel issues and DCI authorities  
Banding and other efforts of the Human Resource Task Force
- ° Congressional Oversight from the CIA perspective ✓
- ° The allocation to CIA of Congressional cuts to the Defense budget ✓
- ° Out of sync positions to support National Programs ✓
- ° The budget process in general  
Two year budgets - with or without a two year appropriation ?
- ° The need for a Senior Level Review Board (s) within the Intelligence Community to independently assess the value of competing solutions to intelligence community problems.

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DDS&T-745-88  
18 August 1988

MEMORANDUM FOR: Deputy Director for Administration  
Deputy Director for Intelligence  
Deputy Director for Operations  
General Counsel  
✓Director, Office of Congressional Affairs  
Director, Public Affairs Office

FROM: R. E. Hineman  
Deputy Director for Science and Technology

SUBJECT: Preparation for Transition Team

1. The Executive Director has asked me to chair a group in order to make recommendations to the Executive Committee as to what papers we in the Agency should write in preparation for the transition team which will be working with us after the November election. We are not talking about papers on substantive intelligence which will be handled by the Directorate of Intelligence but, rather, papers on policy, methods of operations of the Agency, interactions with other parts of the government, and so on.

2. I would like to meet with you, or your representative, in order to lay some ideas on the table. I suggest that our initial meeting take place on 25 August, 1500-1630 hours, in my conference room, 6E60 Headquarters. Please have your representative, or yourself if you have the time, come with some ideas so that we can get off to a running start. Since we are looking for candidate subjects for papers rather than writing the papers themselves, I would think that two meetings should be enough time for us to complete our task.

3. Please let  know who will be attending.

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R. E. Hineman

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cc:  DS&T Rep

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